

## Consolidated Summary Report <under IFRS>

For the three months ended March 31, 2025

April 30, 2025

Company name : KAGOME CO., LTD Stock exchange listings: Tokyo and Nagoya  
 Code number : 2811 URL <https://www.kagome.co.jp>  
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Dividend payment date: -

Supplemental information for financial statements: Available

Schedule for "investor meeting presentation": None

(Amounts of less than one million yen are rounded down.)

### 1. Consolidated Financial Data for the Three Months ended March 31, 2025

(1) Operation Results (% represents the change from the same period in the previous fiscal year.)

	Revenue		Core Operating Income		Operating Income		Net Income Attributable to Shareholders of Parent		Comprehensive Income	
Three months ended	million yen	%	million yen	%	million yen	%	million yen	%	million yen	%
March 31, 2025	67,167	(0.3)	4,590	(18.1)	4,743	(68.1)	2,813	(75.5)	(4,766)	-
March 31, 2024	67,378	40.3	5,607	66.7	14,850	334.8	11,492	465.0	18,678	442.3

	Earnings Per Share	Diluted Earnings per Share
Three months ended	yen	yen
March 31, 2025	30.19	30.15
March 31, 2024	133.45	133.24

(Note 1) Core Operating Income is the profit index which measures constant business performance by deducting cost of sales and selling, general and administrative expenses from revenue plus equity gains (losses) of affiliated companies.

(Note 2) The Company finalized the provisional accounting treatment for business combinations in the fourth quarter of the fiscal year ended December 31, 2024. The figures for the first three months ended March 31, 2024 reflect the details of this finalization.

### (2) Financial Conditions

	Total Assets	Total Net Assets	Net Assets Attributable to KAGOME Shareholders	Net Assets Attributable to KAGOME Shareholders to Total Assets
As of	million yen	million yen	million yen	%
March 31, 2025	333,564	197,249	173,258	51.9
December 31, 2024	362,415	211,640	185,740	51.3

### 2. Dividends on Common Stock

	Dividends per Share				
	1Q-end	2Q-end	3Q-end	Year-end	Total
Fiscal year ended	yen	yen	yen	yen	yen
December 31, 2024	—	—	—	57.00	57.00
December 31, 2025	—	—	—	—	—
Fiscal year ending					
December 31, 2025(Forecast)	—	—	—	48.00	48.00

(Reference) Correction from the dividend forecast, which is published in the most recent: None

(Reference) Fiscal year ended December 31, 2024: Ordinary dividend: 47.00yen; Commemorative dividend: 10.00yen

### 3. Consolidated Forecasts for the Fiscal Year Ending December 31, 2025

(% represents the change from the same period in the previous fiscal year)

	Revenue		Core Operating Income		Operating Income		Net Income Attributable to Shareholders of Parent		Earnings Per Share
For the year ending	million yen	%	million yen	%	million yen	%	million yen	%	yen
December 31, 2025	300,000	(2.2)	24,000	(11.4)	24,000	(33.7)	14,000	(44.0)	149.48

(Reference) Correction from the consolidated forecast, which is published in the most recent: None

#### 4. Other

(1) Changes in significant subsidiaries during the year: None

Note: This section shows whether or not there is a change in Specified Subsidiaries (“*tokutei kogaisha*” in Japanese) that led to the change of the consolidation scope during the year.

(2) Changes in accounting policies, procedures, estimates, retrospective restatements, etc.

(A) Changes due to applying IFRS: None

(B) Changes due to reasons other than (A): None

(C) Changes in accounting estimates: None

(3) Number of shares outstanding (common shares):

(A) Total stocks outstanding

including treasury stocks:

Mar. 31, 2025	93,886,944 shares	Dec. 31, 2024	93,886,944 shares
Mar. 31, 2025	1,292,304 shares	Dec. 31, 2024	229,976 shares
Mar. 31, 2025	92,594,640 shares	Dec. 31, 2024	93,656,968 shares
Three months ended Mar. 31, 2025	93,186,344 shares	Three months ended Mar. 31, 2024	86,118,651 shares

(B) Treasury stocks:

(C) Total stocks outstanding

excluding treasury stocks:

(D) Average outstanding stocks:

\* This “Consolidated Summary Report” (“Tanshin”) is outside the scope of the external audit.

\* Notes for using forecasted information etc.

(Caution regarding forward-looking statements)

This financial summary report contains forward-looking statements regarding estimations, forecasts, targets and plans in relation to the results of operations, financial conditions and other overall management of the company and/or the group as a whole (the “forward-looking statements”). The forward-looking statements are made based upon, among other things, the company’s current estimations, perceptions and evaluations. Accordingly, due to various risks and uncertainties, the statements and assumptions are inherently not guarantees of future performance, may be considered differently from alternative perspectives and may result in material differences from the actual result.

(Method for obtaining supplemental information for financial statements)

Supplementary information will be published on TD-net for viewing in Japan, and on Kagome’s Website.

# 1. Qualitative Information Regarding Financial Results for the First Three Months under Review

The Company finalized the provisional accounting treatment for business combinations in the fourth quarter of the previous fiscal year. The figures for the first three months of the previous fiscal year reflect the details of this finalization.

## (1) Explanation of operating results

The Company aims to become a “strong company capable of sustainable growth, using food as a means of resolving social issues” under the four-year Mid-Term Management Plan starting from the fiscal year ended December 2022. The Company will work on the basic strategy that is to achieve sustainable growth by taking four actions (“1. Promote behavioral change in terms of vegetable intake,” “2. Change to fan-based marketing,” “3. Pursue both organic and inorganic growth,” and “4. Strengthen the Group's management foundation and foster a culture for tackling challenges”) that are organically connected, in an effort to further enhance corporate value.

During the first three months of the current fiscal year (January 1, 2025 to March 31, 2025), unstable economic conditions persisted amid growing uncertainty surrounding the policies of countries around the world. Japan faces an uncertain situation regarding the future economic outlook because of consumers’ heightened awareness toward cutting costs caused by inflation.

Under these circumstances, in the Domestic Processed Food Business, we focused on expanding demand for beverages in addition to taking on the challenge of entering the new domain of plant-based milk. As a result, sales in the beverages and direct marketing categories were strong, resulting in an increase in revenue. On the other hand, profit declined due to ongoing increases in manufacturing expenses, including raw materials.

In the International Business, sales to food service companies trended steadily. However, as international market conditions for tomato paste turned downward, we lowered the selling prices of tomato and other primary processing and tomato and other secondary processing, which mainly handle these products, resulting in lower revenue and profits.

As a result, revenue in the first three months decreased to 67,167 million yen, down 0.3% year on year, and core operating income totaled 4,590 million yen, down 18.1% from the previous first three months. In the previous consolidated first quarter, the Company made Ingomar Packing Company, LLC (“Ingomar”) a consolidated subsidiary and it recorded 9,323 million yen in “other income” as a gain on step acquisitions. Due to these effects, Operating income decreased to 4,743 million yen, down 68.1% year on year, and net income attributable to shareholders of parent decreased to 2,813 million yen, down 75.5% compared to the previous first three months.

\*Core operating income is the profit index which measures recurring business performance by deducting cost of sales and selling, general and administrative expenses from revenue plus equity gains (losses) of affiliated companies.

The overview of business results by segment are outlined below.

(Millions of yen)

Segment	Revenue			Core operating income (loss)		
	Previous consolidated first quarter	Current consolidated first quarter	Change	Previous consolidated first quarter	Current consolidated first quarter	Change
Beverages	18,134	18,497	363	1,807	1,461	(346)
Direct marketing	2,760	2,997	236	206	61	(144)
Food-Other	11,912	11,841	(71)	789	739	(50)
Domestic Processed Food Business total	32,807	33,336	528	2,803	2,262	(541)
Tomato and other primary processing*1	19,112	15,982	(3,129)	1,747	1,591	(155)
Tomato and other secondary processing*2	17,257	16,877	(379)	2,190	1,347	(843)
Adjustments	(145)	(61)	83	(306)	67	373
International Business total	36,223	32,798	(3,425)	3,631	3,006	(625)
Other	4,747	5,404	656	146	70	(76)
Adjustments	(6,401)	(4,370)	2,030	(974)	(747)	226
Total	67,378	67,167	(210)	5,607	4,590	(1,016)

\*1 Tomato and other primary processing: manufacture and sale of paste and other products made with agricultural produce

\*2 Tomato and other secondary processing: manufacture and sale of pizza sauce and other products made by mainly adding seasonings to primary processed products of agricultural produce

#### <Domestic Processed Food Business>

In the Domestic Processed Food Business, the Company manufactures and sells beverages, condiments, and other products.

Revenue of this business increased to 33,336 million yen, up 1.6% year on year, and core operating income decreased to 2,262 million yen, down 19.3%.

[Beverages: Yasai Seikatsu 100 series, tomato juice, Yasai Ichinichi Kore Ippon, and others]

In the beverages category, tomato juice recorded strong sales amid the acquisition of new users from beauty-conscious consumers, in addition to the health-conscious users concerned about blood pressure and cholesterol. In addition, we improved the quality of the contents of Almond Breeze brand of plant-based milk as well as revamped packaging and launched products on March 11, 2025.

As a result of the above, revenue of this category increased to 18,497 million yen, up 2.0% year on year, and core operating income declined to 1,461 million yen, down 19.1% year on year because of rising manufacturing expenses, including raw materials.

[Direct marketing: vegetable beverages, supplements, soups, etc., sold via direct marketing service Kenko Chokusobin]

In the direct marketing category, the number of regular customers exceeded the previous year and sales of mainstay Tsubuyori Yasai and soups were strong.

As a result of the above, revenue of this category increased to 2,997 million yen, up 8.6% year on year, and core operating income declined to 61 million yen, down 70.1% year on year because of investments in advertising expenses and other areas.

[Food-Other: tomato ketchup, tomato condiments, sauces, gifts and others]

In food products, sales of tomato ketchup declined due to the recoil following rush demand before the price revisions in the previous year.

Revenue from institutional and industrial use products of the Food-Other category decreased. This was because of a decline in sales of frozen foods to major restaurant chains, despite sales of tomato ketchup remaining steady.

The gifts and specialty items category saw increased revenue owing to strong sales of contract manufactured products.

Accordingly, revenue of Food-Other category decreased to 11,841 million yen, down 0.6% year on year, and core operating income declined to 739 million yen, down 6.3% compared to the previous first three months.

#### <International Business>

Our International Business encompasses agricultural production, product development, processing and sales.

Revenue of this business decreased to 32,798 million yen, down 9.5% year on year, and core operating income decreased to 3,006 million yen, down 17.2%.

[Tomato and other primary processing: tomato paste, diced tomatoes, carrot juice, frozen Mediterranean vegetables, etc.]

Market conditions for primary processed tomato products began to turn downward as tightness in supply-demand worldwide was resolved by the higher volume of tomato paste processing in 2024. As a result, selling prices were reduced at Ingomar, as well as in Europe and Australia, resulting in lower revenue.

Consequently, revenue of tomato and other primary processing decreased to 15,982 million yen, down 16.4% year on year, and core operating income totaled 1,591 million yen, down 8.9% from the previous fiscal year.

[Tomato and other secondary processing: pizza sauce, barbeque sauce, tomato ketchup, etc.]

In the tomato and other secondary processing category, sales to food service companies were steady, but overall revenue declined due to lower sales to the Company and lower selling prices in response to weakening market conditions.

As a result, revenue of the tomato and other secondary processing category decreased to 16,877 million yen, down 2.2% year on year, and core operating income totaled 1,347 million yen, down 38.5% from the previous first three months.

<Other Businesses>

The other businesses segment includes the Domestic Agri-Business, seedling production and sales, development of new plant varieties and cultivation technologies, the real estate business, and new businesses, etc.

Revenue of this segment increased to 5,404 million yen, up 13.8% year on year, and core operating income fell to 70 million yen, down 52.1% year on year.

## (2) Explanation of financial conditions

For the first three months, consolidated total assets decreased by 28,851 million yen from the end of the previous fiscal year.

Current assets decreased by 22,501 million yen from the end of the previous fiscal year.

This was mainly attributed to decreases in inventories of 8,485 million yen mainly due to progress in the selling of processed tomato products, in trade and other receivables of 7,700 million yen due to seasonal factors, and in cash and cash equivalents of 5,386 million yen due to payment of dividends and repurchase of treasury shares.

Non-current assets decreased by 6,349 million yen from the end of the previous fiscal year. This is mainly attributable to decreases in property, plant and equipment of 2,390 million yen and in intangible assets of 2,244 million yen due mainly to the impact of changes in foreign exchange rates.

Liabilities decreased by 14,460 million yen from the end of the previous fiscal year.

This was mainly attributed to decreases in trade and other payables of 7,146 million yen due to seasonal factors and in borrowings of 4,454 million yen owing to a decrease in working capital at overseas subsidiaries.

Net assets decreased 14,390 million yen from the end of the previous fiscal year. This includes the following. There was an increase of 2,813 million yen due to net income attributable to shareholders of parent, but decreases of 5,344 million yen due to dividends of surplus, 3,081 million yen due to the acquisition of treasury shares, etc., and 1,909 million yen in non-controlling interests.

As a result, the ratio of equity attributable to shareholders of the parent was 51.9%, and equity attributable to shareholders of the parent per share was 1,871.15 yen.

### (Qualitative information regarding the state of consolidated cash flow)

Cash and cash equivalents for the first three months on a consolidated basis were 15,887 million yen, marking a decrease of 5,386 million yen compared to the end of the previous fiscal year. The state of each cash flow is explained below.

Net cash provided by operating activities totaled 8,412 million yen (net cash of 13,456 million yen provided by operating activities a year earlier). The main factors were profit before income taxes of 4,275 million yen, depreciation and amortization of 2,994 million yen, a decrease in trade and other receivables of 6,577 million yen, and a decrease in inventories of 4,673 million yen (net cash provided by operating activities), and a decrease in trade and other payables of 5,936 million yen and expenditures of 2,086 million yen due to the payment of income taxes (net cash used in operating activities).

Net cash used in investing activities totaled 3,652 million yen (net cash of 37,915 million yen used in investing activities a year earlier). The main factors were expenditure of 3,183 million yen mainly from the acquisition of property, plant and equipment and intangible assets.

Net cash used in financing activities totaled 9,780 million yen (net cash of 13,150 million yen provided by financing activities a year earlier). This was attributed mainly to expenditures of 5,226 million yen for payment of dividends and of 3,105 million yen for the repurchase of treasury shares.

### (3) Explanation of the consolidated forecasts and other forward-looking forecasted information

There is no change from the full-year consolidated forecasts in the "Consolidated Summary Report <under IFRS> for the Fiscal Year Ended December 31, 2024" announced on February 3, 2025. The current consolidated earnings forecast is calculated based on the information available as of the date of submission of these quarterly financial results. If it becomes necessary to revise the consolidated earnings forecasts, we will announce such revisions promptly.

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# Consolidated Financial Statements

## (1) Consolidated Statements of Financial Position

	Millions of Yen		Thousands of U.S. dollars
	As of Dec. 31, 2024	As of Mar. 31, 2025	As of Mar. 31, 2025
<b>Assets</b>			
<b>Current assets:</b>			
Cash and cash equivalents	¥ 21,273	¥ 15,887	\$ 106,625
Trade and other receivables	59,432	51,732	347,197
Inventories	119,047	110,561	742,025
Income taxes receivable	2,506	2,085	14,000
Other financial assets	4,555	3,772	25,321
Other current assets	3,142	3,416	22,932
<b>Total current assets</b>	<b>209,958</b>	<b>187,456</b>	<b>1,258,100</b>
<b>Non-current assets:</b>			
Property, plant and equipment	82,589	80,199	538,249
Intangible assets	37,817	35,572	238,745
Other financial assets	22,320	20,768	139,388
Investments accounted for using the equity method	5,635	5,566	37,359
Other non-current assets	4,057	3,976	26,690
Deferred tax assets	36	23	156
<b>Total non-current assets</b>	<b>152,456</b>	<b>146,107</b>	<b>980,587</b>
<b>Total assets</b>	<b>¥ 362,415</b>	<b>¥ 333,564</b>	<b>\$ 2,238,687</b>
<b>Liabilities</b>			
<b>Current liabilities:</b>			
Trade and other payables	¥ 44,412	¥ 37,265	\$ 250,104
Borrowings	51,176	46,722	313,574
Income taxes payable	3,003	2,019	13,553
Other financial liabilities	1,015	876	5,881
Other current liabilities	9,605	7,968	53,478
<b>Total current liabilities</b>	<b>109,213</b>	<b>94,851</b>	<b>636,590</b>
<b>Non-current liabilities:</b>			
Long-term debt	21,543	23,280	156,248
Other financial liabilities	2,837	2,832	19,008
Retirement benefit liability	5,432	5,008	33,616
Provisions	1,495	1,489	9,996
Other non-current liabilities	1,557	1,534	10,297
Deferred tax liabilities	8,694	7,317	49,107
<b>Total non-current liabilities</b>	<b>41,560</b>	<b>41,462</b>	<b>278,272</b>
<b>Net Assets:</b>			
Share capital	19,985	19,985	134,130
Capital surplus	23,287	23,304	156,403
Treasury shares	(653)	(3,735)	(25,067)
Other components of equity	23,395	16,518	110,860
Retained earnings	119,725	117,185	786,482
Interests attributable to shareholders of parent	185,740	173,258	1,162,808
Non-controlling interests	25,900	23,991	161,017
<b>Total net assets</b>	<b>211,640</b>	<b>197,249</b>	<b>1,323,825</b>
<b>Total liabilities and net assets</b>	<b>¥ 362,415</b>	<b>¥ 333,564</b>	<b>\$ 2,238,687</b>

Note: U.S. dollar amounts have been translated from Japanese yen, for convenience only, at the rate of 149 yen = 1 U.S. dollar, the approximate Tokyo foreign exchange market rate as of March 31, 2025.

## (2) Consolidated Statements of Income

	Millions of Yen		Thousands of U.S. dollars
	Three Months ended Mar. 31, 2024	Three Months ended Mar. 31, 2025	Three Months ended Mar. 31, 2025
Revenue	¥ 67,378	¥ 67,167	\$ 450,789
Cost of sales	45,315	45,581	305,916
<b>Gross profit</b>	<b>22,062</b>	<b>21,586</b>	<b>144,873</b>
Selling, general and administrative expenses	16,396	16,949	113,757
Equity gains (losses) of affiliated companies	(59)	(45)	(307)
<b>Core Operating income</b>	<b>5,607</b>	<b>4,590</b>	<b>30,809</b>
Other income	9,448	288	1,935
Other expenses	204	135	910
<b>Operating income</b>	<b>14,850</b>	<b>4,743</b>	<b>31,834</b>
Finance income	454	271	1,822
Finance costs	1,209	738	4,959
<b>Income before income taxes</b>	<b>14,096</b>	<b>4,275</b>	<b>28,696</b>
Income taxes	2,163	1,248	8,382
<b>Net income</b>	<b>11,932</b>	<b>3,026</b>	<b>20,314</b>
Net income attributable to:			
<b>Shareholders of parent</b>	11,492	2,813	18,882
<b>Non-controlling interests</b>	440	213	1,432
<b>Total</b>	<b>¥ 11,932</b>	<b>¥ 3,026</b>	<b>\$ 20,314</b>
Amounts per share of common stock:			
<b>Net income attributable to shareholders of parent</b>	¥ 133.45	¥ 30.19	\$ 0.20
<b>Diluted net income attributable shareholders of parent</b>	¥ 133.24	¥ 30.15	\$ 0.20

Note: U.S. dollar amounts have been translated from Japanese yen, for convenience only, at the rate of 149 yen = 1 U.S. dollar, the approximate Tokyo foreign exchange market rate as of March 31, 2025.

### (3) Consolidated Statements of Comprehensive Income

	Millions of Yen		Thousands of U.S. dollars
	Three Months ended Mar. 31, 2024	Three Months ended Mar. 31, 2025	Three Months ended Mar. 31, 2025
<b>Net income</b>	¥ 11,932	¥ 3,026	\$ 20,314
<b>Other comprehensive income</b>			
<b>Items that will not be reclassified to profit or loss</b>			
Remeasurements of defined benefit plans	-	-	-
Net gains and losses from financial assets measured at fair value through other comprehensive income	251	82	550
Share of other comprehensive income of investments accounted for using equity method, net of tax	5	(8)	(57)
<b>Total</b>	<u>256</u>	<u>73</u>	<u>494</u>
<b>Items that may be reclassified subsequently to profit or loss</b>			
Effective portion of cash flow hedges	2,807	1,480	9,938
Cash flow hedges costs	(46)	(2,938)	(19,723)
Exchange differences on translation of foreign operations	3,716	(6,393)	(42,912)
Share of other comprehensive income of investments accounted for using equity method, net of tax	11	(14)	(98)
<b>Total</b>	<u>6,490</u>	<u>(7,866)</u>	<u>(52,796)</u>
<b>Other comprehensive income</b>	<u>6,746</u>	<u>(7,793)</u>	<u>(52,302)</u>
<b>Comprehensive income</b>	<u>18,678</u>	<u>(4,766)</u>	<u>(31,988)</u>
<b>Comprehensive income attributable to:</b>			
<b>Shareholders of parent</b>	17,611	(3,524)	(23,656)
<b>Non-controlling interests</b>	<u>1,067</u>	<u>(1,241)</u>	<u>(8,332)</u>
<b>Total</b>	<u>¥ 18,678</u>	<u>¥ (4,766)</u>	<u>\$ (31,988)</u>

Note: U.S. dollar amounts have been translated from Japanese yen, for convenience only, at the rate of 149 yen = 1 U.S. dollar, the approximate Tokyo foreign exchange market rate as of March 31, 2025.

## (4) Consolidated Statements of Changes in Net Assets

Millions of Yen

	Interests attributable to shareholders of parent										Non-controlling interests	Total Net Assets	
	Share Capital	Capital surplus	Treasury shares	Other components of equity						Retained earnings			Total
				Remeasurements of defined benefit plans	Net gains and losses from financial assets measured at FVTOCI	Effective portion of cash flow hedges	Cash flow hedges costs	Exchange differences on translation of foreign operations	Total				
Balance, January 1, 2024	¥ 19,985	¥ 22,756	¥ (22,398)	¥ 5,570	¥ 3,787	¥ 803	¥ 3,742	¥ 13,904	¥ 98,017	¥ 132,265	¥ 4,170	¥ 136,435	
Net income									11,492	11,492	440	11,932	
Other comprehensive income				5	251	2,807	(46)	3,100	6,118	6,118	627	6,746	
Comprehensive income				5	251	2,807	(46)	3,100	6,118	11,492	1,067	18,678	
Transfer to non-financial assets						(872)		(872)		(872)		(872)	
Repurchase of treasury shares			(0)							(0)		(0)	
Disposal of treasury shares		2	14							17		17	
Cash dividends									(3,536)	(3,536)		(3,536)	
Share-based compensation		26								26		26	
Transfer to retained earnings				(5)	(19)			(24)	24				
Changes in scope of consolidation											20,610	20,610	
Total transactions with shareholders		29	14	(5)	(19)			(24)	(3,511)	(3,492)	20,610	17,118	
Balance, March 31, 2024	¥ 19,985	¥ 22,786	¥ (22,384)	¥ 5,802	¥ 5,723	¥ 756	¥ 6,843	¥ 19,125	¥ 105,998	¥ 145,511	¥ 25,848	¥ 171,360	

Balance, January 1, 2025	¥ 19,985	¥ 23,287	¥ (653)		¥ 6,191	¥ 1,294	¥ 5,740	¥ 10,169	¥ 23,395	¥ 119,725	¥ 185,740	¥ 25,900	¥ 211,640
Net income										2,813	2,813	213	3,026
Other comprehensive income				(8)	82	1,480	(2,938)	(4,953)	(6,338)		(6,338)	(1,454)	(7,793)
Comprehensive income				(8)	82	1,480	(2,938)	(4,953)	(6,338)	2,813	(3,524)	(1,241)	(4,766)
Transfer to non-financial assets						(548)			(548)		(548)		(548)
Repurchase of treasury shares		(3)	(3,102)								(3,105)		(3,105)
Disposal of treasury shares		1	20								21		21
Cash dividends										(5,344)	(5,344)	(667)	(6,011)
Share-based compensation		18									18		18
Transfer to retained earnings				8					8	(8)			
Total transactions with shareholders		16	(3,081)	8					8	(5,352)	(8,409)	(667)	(9,076)
Balance, March 31, 2025	¥ 19,985	¥ 23,304	¥ (3,735)		¥ 6,274	¥ 2,227	¥ 2,801	¥ 5,215	¥ 16,518	¥ 117,185	¥ 173,258	¥ 23,991	¥ 197,249

Thousands of U.S. Dollars

	Interests attributable to shareholders of parent										Non-controlling interests	Total Net Assets		
	Share Capital	Capital surplus	Treasury shares	Other components of equity						Retained earnings			Total	
				Remeasurements of defined benefit plans	Net gains and losses from financial assets measured at FVTOCI	Effective portion of cash flow hedges	Cash flow hedges costs	Exchange differences on translation of foreign operations	Total					
Balance, January 1, 2025	\$ 134,130	\$ 156,291	\$ (4,385)	\$ 41,557	\$ 8,689	\$ 38,524	\$ 68,249	\$ 157,019	\$ 803,524	\$ 1,246,580	\$ 173,829	\$ 1,420,409		
Net income											18,882	18,882	1,432	20,314
Other comprehensive income												(42,537)	(9,765)	(52,302)
Comprehensive income												(42,537)	(23,656)	(31,988)
Transfer to non-financial assets												(3,678)		(3,678)
Repurchase of treasury shares													(20,840)	(20,840)
Disposal of treasury shares													145	145
Cash dividends											(35,867)	(35,867)	(4,480)	(40,347)
Share-based compensation													124	124
Transfer to retained earnings											57	(57)		
Total transactions with shareholders											57	(35,924)	(56,438)	(60,917)
Balance, March 31, 2025	\$ 134,130	\$ 156,403	\$ (25,067)	\$ 42,107	\$ 14,948	\$ 18,801	\$ 35,003	\$ 110,860	\$ 786,482	\$ 1,162,808	\$ 161,017	\$ 1,323,825		

Note: U.S. dollar amounts have been translated from Japanese yen, for convenience only, at the rate of 149 yen = 1 U.S. dollar, the approximate Tokyo foreign exchange market rate as of March 31, 2025.

## (5) Consolidated Statements of Cash Flows

	Millions of Yen		Thousands of U.S. dollars
	Three Months ended Mar. 31, 2024	Three Months ended Mar. 31, 2025	Three Months ended Mar. 31, 2025
<b>Cash flows from operating activities:</b>			
Income before income taxes	¥ 14,096	¥ 4,275	\$ 28,696
Depreciation and amortization	2,888	2,994	20,096
Interest and dividend income	(265)	(250)	(1,684)
Interest expenses	893	682	4,583
Gain on step acquisitions	(9,323)	-	-
Equity (gains) losses of affiliated companies	59	45	307
(Gains) losses on sale and retirement of property, plant and equipment, and intangible assets	46	0	2
(Increase) decrease in trade and other receivables	4,521	6,577	44,147
(Increase) decrease in inventories	9,824	4,673	31,364
Increase (decrease) in trade and other payables	(5,474)	(5,936)	(39,839)
Other	(1,826)	(1,858)	(12,473)
Subtotal	15,440	11,204	75,198
Interest and dividends received	755	223	1,503
Interest paid	(1,202)	(928)	(6,234)
Income taxes paid	(1,537)	(2,086)	(14,004)
Cash flows from operating activities	13,456	8,412	56,463
<b>Cash flows from investing activities:</b>			
Purchase of property, plant and equipment, and intangible assets, including investment property	(2,075)	(3,183)	(21,369)
Proceeds from sales of property, plant and equipment, including investment property	22	33	224
Purchase of investments in subsidiaries with changes in consolidation scope	(36,046)	-	-
Purchase of other financial assets	(56)	(488)	(3,276)
Gain on available-for-sale financial assets	185	16	108
Other	54	(29)	(201)
Cash flows from investing activities	(37,915)	(3,652)	(24,513)
<b>Cash flows from financing activities:</b>			
Net increase (decrease) in short-term borrowings	18,146	1,675	11,248
Proceeds from long-term borrowings	-	4,913	32,978
Repayments of long-term borrowings	(321)	(7,131)	(47,864)
Redemption of bonds	(1,000)	-	-
Repayments of lease obligations	(224)	(239)	(1,604)
Dividends paid	(3,449)	(5,226)	(35,076)
Dividends paid to non-controlling interests	-	(667)	(4,480)
Net (increase) decrease in treasury shares	(0)	(3,105)	(20,840)
Cash flows from financing activities	13,150	(9,780)	(65,638)
Net increase (decrease) in cash and cash equivalents	(11,308)	(5,019)	(33,689)
Cash and cash equivalents at the beginning of period	36,010	21,273	142,778
Foreign translation adjustment on cash and cash equivalents	426	(367)	(2,465)
Cash and cash equivalents at the end of period	¥ 25,128	¥ 15,887	\$ 106,625

Note: U.S. dollar amounts have been translated from Japanese yen, for convenience only, at the rate of 149 yen = 1 U.S. dollar, the approximate Tokyo foreign exchange market rate as of March 31, 2025.