

For Immediate Release

Name of Company: Kagome Co., Ltd.

Representative: Satoshi Yamaguchi, Representative Director, President & CEO

Securities Code: 2811 (Tokyo Stock Exchange Prime Market &

Nagoya Stock Exchange Premier Market)

Contact: Takeshi Saeki, Director & Managing Executive Officer, CFO

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Notice Concerning a Change in Representative Director

Kagome Co., Ltd. ("the Company") hereby announces it resolved to change its Representative Director as detailed below at a Board of Directors' meeting held on September 29, 2025.

1. Reason for the Change

Under the new Medium-term Management Plan commencing in January 2026, the Company will further strengthen its management structure to achieve sustainable growth and enhance corporate value.

2. Details of the Change

Name	New Post	Current Post
Satoshi Yamaguchi	Director, Chairman of the Board of Directors	Representative Director, President & CEO
Harunobu Okuya	Representative Director, President & CEO	Director & Managing Executive Officer, Director of Corporate Division, and General Manager, Corporate Planning Department*

^{*}Harunobu Okuya will become Director & Managing Executive Officer and Director of Corporate Division on October 1, 2025.

3. Scheduled Date of Assumption of Post

January 1, 2026

4. Brief Biography of the New Representative Director

Name	Harunobu Okuya		
Date of birth	March 17, 1968		
Place of birth	Gifu Prefecture, Japan		
Highest educational background	Bachelor of Faculty of Engineering, Shizuoka University, 1990		
	April 1990	Joined the Company	
Career N A M A	November 2013	General Manager, Planning & Coordination Department, Asia Business Company	
	March 2014	CFO and General Manager, Planning & Coordination Department, Asia Business Company	
	October 2015	General Manager, Planning & Coordination Department, Global Consumer Business Unit	
	April 2016	General Manager, Planning & Management Department, International Business Division	
	November 2021	General Manager, Corporate Planning Department and General Manager, US Growth Strategy Department	
	April 2022	Executive Officer, General Manager, Corporate Planning Department and General Manager, US Growth Strategy Department	
	March 2024	Director & Executive Officer, General Manager, Corporate Planning Department and General Manager, US Growth Strategy Department	
	April 2024	Director & Executive Officer, Director of Corporate Division and General Manager, Corporate Planning Department	
	March 2025	Director & Managing Executive Officer, Director of Corporate Division and General Manager, Corporate Planning Department (to present)	
	October 2025	Director & Managing Executive Officer and Director of Corporate Division (scheduled)	
Number of Share owned	2,100		